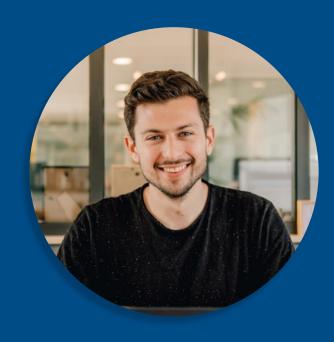


INTRODUCTION



Arthur Paysant -- Tholi

Freelance Community Manager



Let's demystify the ecosystem of startups











STATION F

Christian MUGISHA

Senior Key Account Manager



Agenda



- 1. Definition of a startup
- 2. Business models
- 3. Stakeholders of an ecosystem
- 4. Biggest unicorns in the world
- 5. Valuation and fundraising 101
- 6. Bonus



1. Definition

One definition among many





Steve Blank

- > 8 times startup co-founder
- Co-founder of the Lean Startup Methodology
- Professor of Entrepreneurship @ Stanford and @ UC Berkley
- > Senior fellow for Entrepreneuship @ Columbia University
- "One of 12 Masters of Innovation", Harvard Business Review

One definition among many



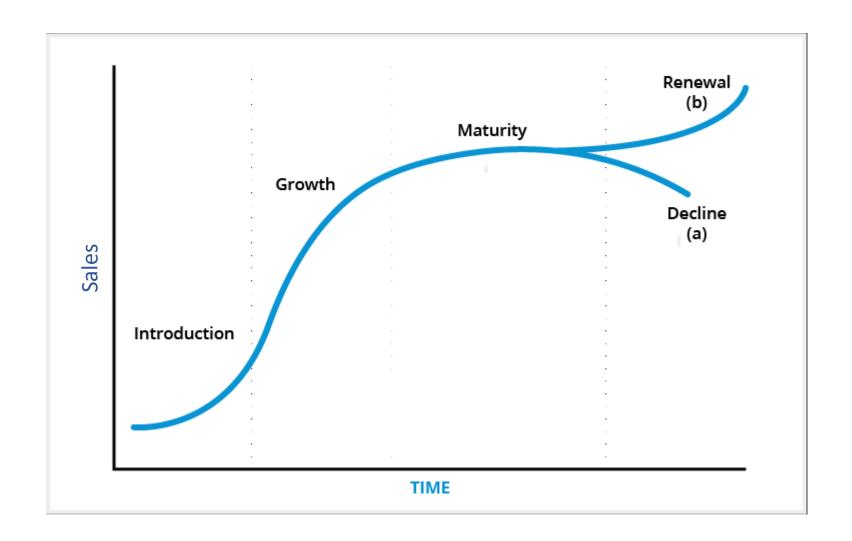
A startup is a **temporary** organization designed to search for a **scalable business model**





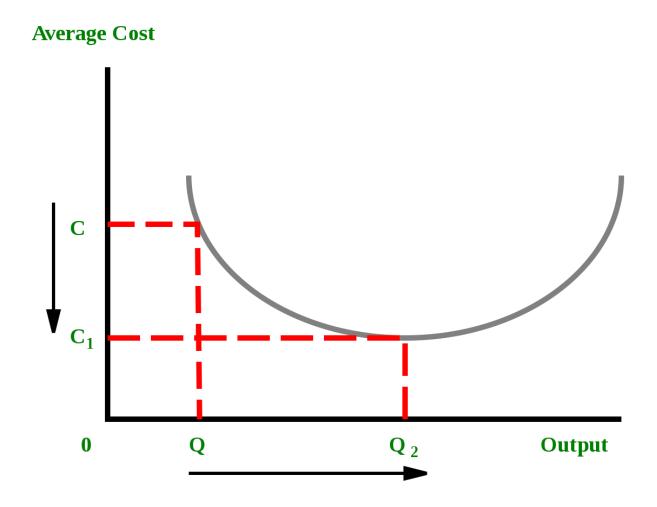
Startups don't last





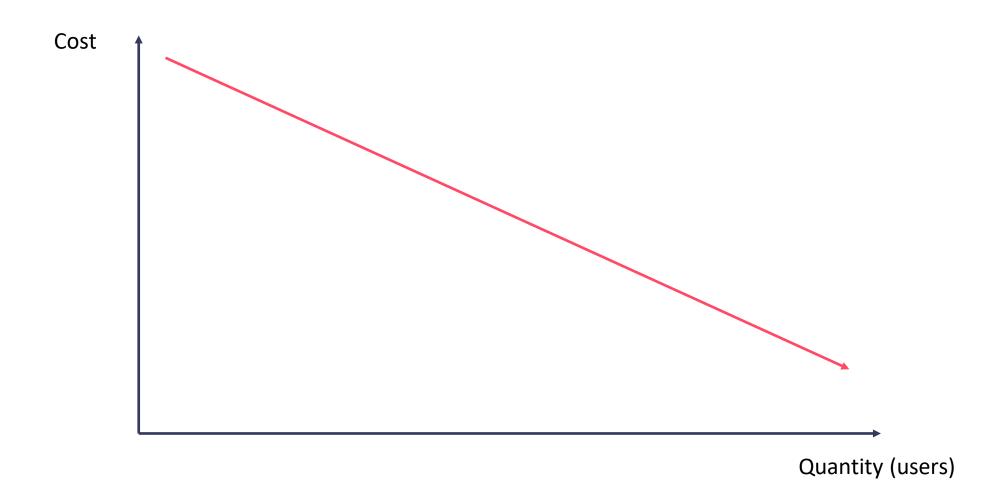
Traditional business model





Startup - Scalability is tech related





Example of tech scalability (2019)

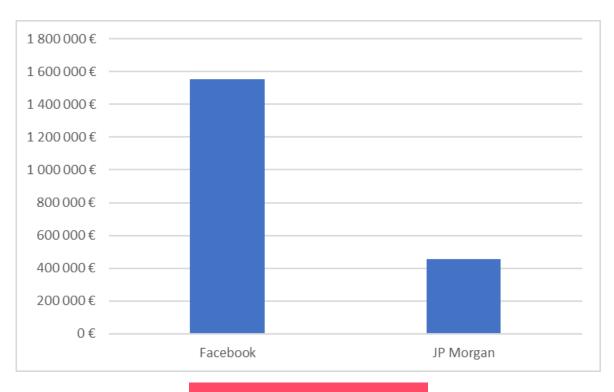


	Facebook	JP Morgan	
Valuation (USD)	512 billions 368 billio		
Employees	45 000	241 000	
Revenues (USD)	70 billions	110 billions	

Revenue per employee (2019)



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3,4x more profitable



2. Business models



SaaS

Marketplace

Consumer app

1) SaaS model



□ **Definition**: Software as a Service, is a delivery model in which a centrally cloud hosted software is licensed to customers via a subscription plan. ¹

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□ Key features

- Key metrics: ARR & MRR
- Faster implementation for clients (web based)
- Reduced hosting costs (AWS)
- Ability to offer free trials
- Product updates in real time

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2) Marketplace model



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- Easy product/service comparison
- Secure (sellers, payments and deliveries)
- Easy to become a seller of good/service

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3) Consumer-centric apps



□ **Definition**: mobile apps made to improve people's individual lives in different aspects and that can be downloaded in different online app stores like the App Store or Google Play.¹

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- In-app purchase or ad-based model
- Mobile first
- Push notifications (retention)
- Virality of adoption (network effect)

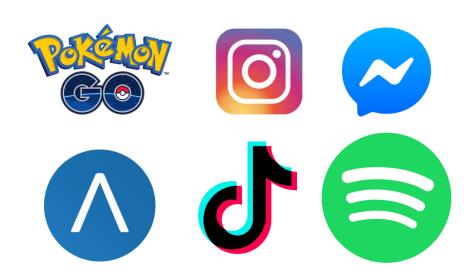
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3. Stakeholders of an ecosystem



Incubators

Accelerators

Startup studios

Financial partners



	INCUBATOR	
Pre-requisites	Business idea/plan	
Application	Not that complicated	
Timeline	Up to 2 years, flexible	
Purpose	To build the right foundations	
Support	Office space, admin, legal, business planning, prototyping,	
Business model	Monthly rent	



	INCUBATOR	ACCELERATOR	
Pre-requisites	Business idea/plan	MVP	
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Timeline	Up to 2 years, flexible	3 to 6 months, rigorous	
Purpose	To build the right foundations	To accelerate the growth	
Support	Office space, admin, legal, business planning, prototyping,	Industry expertises (marketing, product, sales, design, tech, data, etc), funding, mentoring,	
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STATION F

Portfolio of YC



CUMULATIVE VALUATION
OF TOP COMPANIES

COMPANIES VALUED AT \$150 MILLION+

JOBS CREATED (TOP COMPANIES)

\$155B+

102

50K+





coinbase





















Startup studios



- **Definition**: also known as a startup factory, or a startup foundry, or a venture studio, is a studio-like company that aims at building several startups in succession.¹
- ☐ Business model: equity
- ☐ Famous studios:





eFounders – Futur of Work





Spendesk — take control of your company spending.



Forest — the Admin Interface your application deserves.



Hivy — office management made painless.



illustrio — editable stock images at your fingertips.



Aircall — the best phone system for your teams.



Front — the easiest way to work with team inboxes.



Mention — media monitoring made simple.



TextMaster — your professional, online translation service.



Mailjet — an all-inone email delivery engine.

Financial partners



Funding rounds are linked to maturity growth

Seed Capital Early Stage Later Stage IPO Public Market





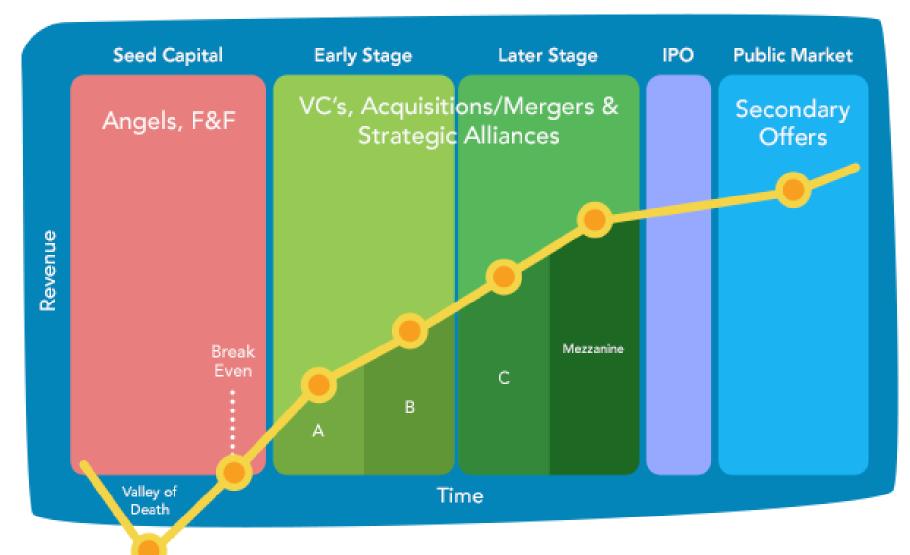
Funding rounds are linked to maturity growth

Seed Capital	Early Stage	Later Stage	IPO	Public Market
Angels, F&F	· · · · · · · · · · · · · · · · · · ·	ons/Mergers & Alliances		Secondary Offers

Financial partners

*

Funding rounds are linked to maturity growth







4. Biggest unicorns in the world

What is a unicorn?

%

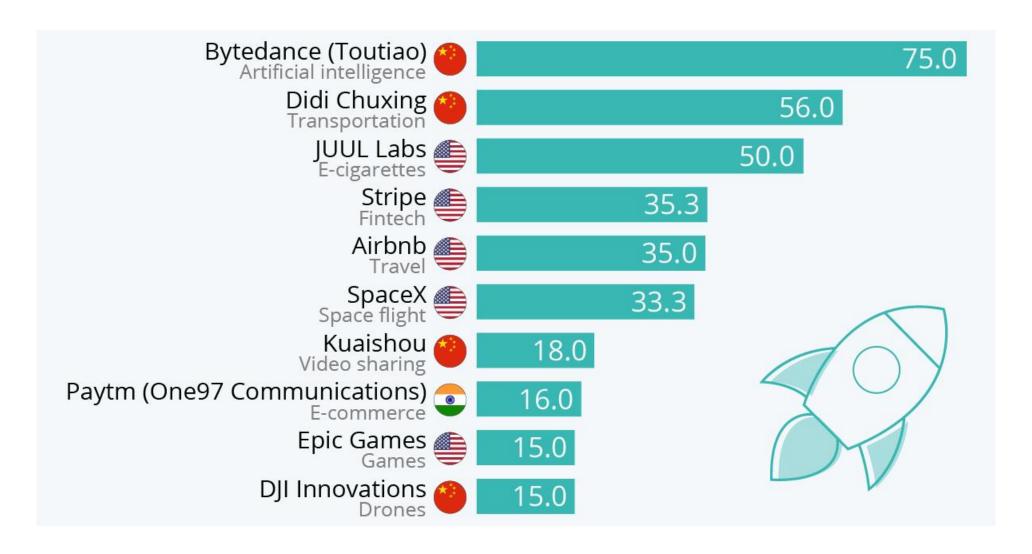
"A privately held company with a current valuation of USD 1 billion or more."



Top 10 worldwide



(valuation in billions USD)



Some European unicorns





























4. Fundraising 101



☐ How does an early-stage investor value a startup?



How does an early-stage investor value a startup? → The biggest determinant of your startup's value are the market forces of the industry & sector in which it plays, which include the balance (or imbalance) between demand and supply of money, the recency and size of recent exits, the willingness for an investor to pay a premium to get into a deal, and the level of desperation of the entrepreneur looking for money.¹

²⁻ https://www.uschamber.com/co/start/startup/guide-to-due-diligence



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- ☐ **Due diligence**: formal legal investigation which helps confirm that a business investment or acquisition will be beneficial to the investor or buyer.²



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- **Term sheet**: formal document that implies the conditions of a business transaction, as proposed by a party. It may be either binding or non-binding.³



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Cap table: spreadsheet or table that shows the equity capitalization for a company. ⁴

Example - Mixello Inc.



	Number of Shares	Percentage
Founder A	500 000	50%
Founder B	500 000	50%
Investor	0	0
TOTAL	1 million	100%



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→ Share price = ?



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→ Share price = 1 USD

*

How many shares will the investor get?

Old share price = 1 USD



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- Old share price = 1 USD
- New investment = 250 000 USD
- New valuation = 1,25 million USD



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- New share price = 1,25 USD
- Number of new shares = 200 000 shares



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- Old share price = 1 USD
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- New valuation = 1,25 million USD
- New share price = 1,25 USD
- Shares for the investor = 200 000 shares

	Number of Shares	USD	Percentage
Founder A	400 000	500 000	41,7%
Founder B	400 000	500 000	41,7%
Investor	200 000	250 000	16,6%
TOTAL	1 million	1,25 million	100%

Dilution







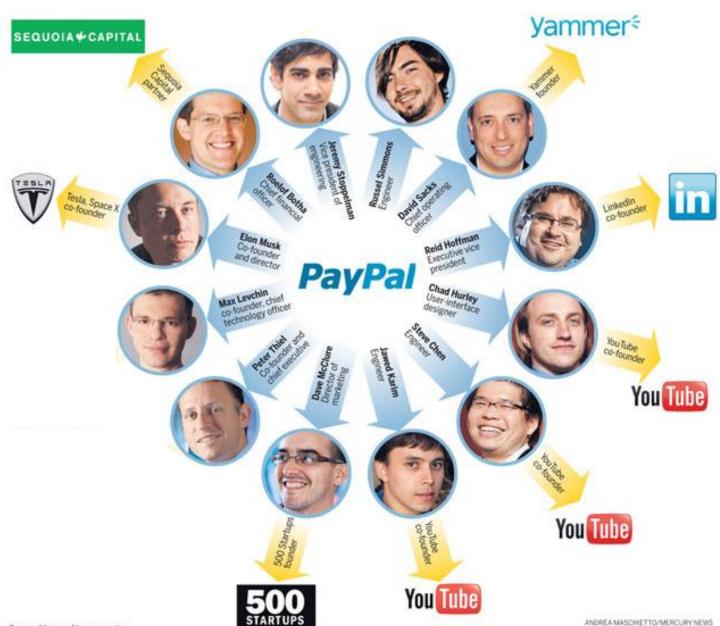










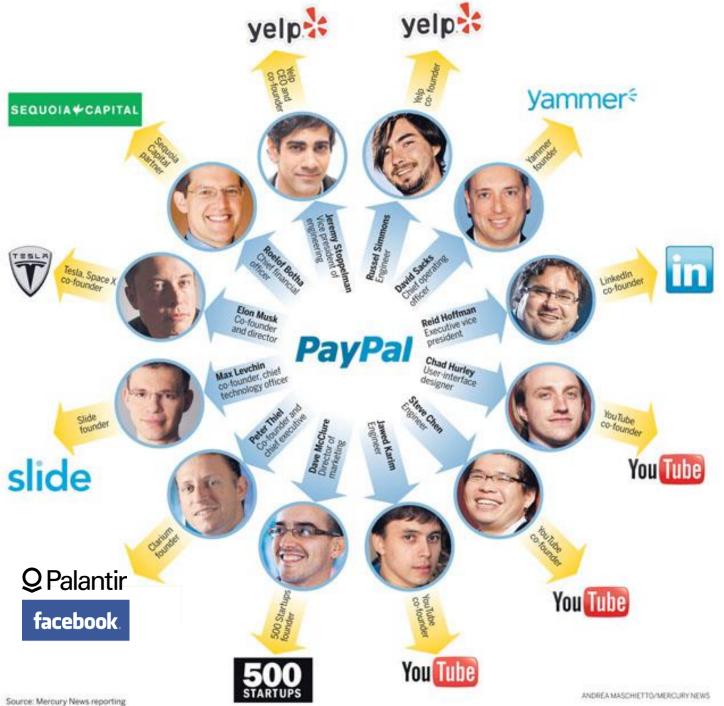






Moral of the story

→ We need more unicorns to scale our startup ecosystem



THANK YOU!

